



Michael Carr, MBA

Former President & CEO

Calyxt

Michael A. Carr is a public/private company CEO leader and director with strong industry experience in Technology, Biotechnology, Sustainability, and Ingredients having proactively managed P&L's and turnarounds within businesses ranging from \$25M to \$4B+ in revenues. Most recently, he was the President and CEO of Calyxt (Nasdaq:CLXT), a Synthetic Biology and Gene Editing company, that he led through a new strategy and a successful exit.

Prior to that, he was the Vice President of M&A, Strategy, and Innovation at Darling Ingredients (NYSE:DAR). Darling Ingredients is a global growth platform operating on five continents with over \$4 Bil in revenue through the development and production of sustainable natural ingredients.

Previously, Mr. Carr was a partner of BAC Investments, an investment firm where he worked with early stage to mature growth-intensive companies in M&A, maximizing operational performance, and business development goals. Prior to that, Mr. Carr was with the Private Equity firm American Capital (NASDAQ: ACAS) where he invested in and managed portfolio companies with \$80MM to \$500MM in annual revenue.

Earlier in his career, Mr. Carr was an operating executive with experience that included P&L responsibility, strategy development, and business development oversight.